

**MEDICAL UNIVERSITY OF SOUTH CAROLINA BOARD OF TRUSTEES MEETING MINUTES
DECEMBER 8, 2023**

The MUSC Board of Trustees convened on December 8, 2023, with the following members present: Dr. James Lemon, Chair; Charles Schulze, Vice-Chair; Terri Barnes, Jim Battle; Bill Bingham; Dr. Melvin Brown; Dr. Fritz Butehorn; Dr. Guy Castles; Dr. Richard Christian; Dr. Paul Davis; Dr. Don Johnson; Ms. Barbara Johnson-Williams; Dr. Murrell Smith; Tom Stephenson, Michael Stavrinakis; and Dr. Bart Witherspoon. MUSC officials present were Dr. David Cole; Rick Anderson; Kate Azizi; Dr. Patrick Cawley; Annette Drachman; Dr. Lori McMahon; Dr. Lisa Saladin; and Dr. Terry Steyer.

Item 1. Call to Order.

There being a quorum present, Chairman Lemon called the meeting to order.

Item 2. Roll Call for the MUHA and MUSC Board of Trustees.

Katherine Haltiwanger, Board Secretary, called the roll and announced that “in compliance with FOIA, the notice of meetings and agendas were furnished to all news media and persons requesting notification.”

Item 3. Date of Next Meeting.

Katherine Haltiwanger announced the date of the next meeting of the MUSC and MUHA Board of Trustees is February 9, 2024.

Item 4. Approval of Minutes.

Chairman Lemon called for a motion to approve the minutes of October 13, 2023, and November 9, 2023.

Board Action: Mr. Schulze moved for approval, his motion was seconded and unanimously carried.

RECOMMENDATIONS AND INFORMATIONAL REPORT OF THE PRESIDENT

Item 5. General Informational Report of the President.

Dr. Raymond DuBois, Director, Hollings Cancer Center, presented to the Board on the importance of NCI designation for the Hollings Cancer Center, including that it is the only one of its kind in South Carolina and 1 of 72 in the U.S.; that designation is given only to the nation’s cancer centers in recognition of innovative research and leading-edge treatments, scientific leadership, excellent cancer prevention services and training of the next generation; and that designation secures much-needed funding for lifesaving clinical trials and other programs.

He also shared the merit descriptors and ratings received from the recent NCI Cancer Center Support Grant site visit review on Sept 21, 2023, noting that in comparison to the 2018 site visit, Hollings received higher ratings in 16 areas, equal ratings in 4, and slight decreases in three. HCC anticipates its best score ever since becoming an NCI-designated center in 2009. He shared that the NCI reviewers raised several questions and critiques about the adequacy of space available and the level of institutional support relative to future HCC plans aligned with the center’s new strategic plan that will support the application for **NCI Comprehensive Cancer Center Status** in 2028 (South

Carolina is one of the only southern states not to have an NCI Cancer Center without this designation; of all states with just one designated cancer center, 81% are comprehensive).

Over the next five years, HCC will focus all its efforts on strategically positioning itself to apply for comprehensive status in 2028.

Dr. DuBois emphasized that Comprehensiveness will:

- Significantly enhance the state's reputation by contributing to Medical Excellence, Research, innovation, and Economic Development.
- Showcase the state's commitment to healthcare excellence and its role in advancing cancer care and research nationally and globally.
- Enhance Hollings' ability to translate research discoveries into innovative treatments for patients close to home across South Carolina.
- Increase Hollings' support for outreach programs that help minority and underserved populations obtain prevention services.

A summit is planned for Spring 2024 with directors of five cancer centers that recently achieved comprehensive status to gain insight into strategies and lessons learned. The directors will meet with Drs. Cole, Cawley, Saladin, and others. Any MUSC Trustee members interested can attend.

Finally, he shared statistics on clinical trial accruals across the state, announced the opening of the new Clyde & Summer Anderson Advanced Cancer Therapy Clinic for Phase I Clinical Trial patients, and announced the appointment of a new deputy director, William Hawkins, M.D., as well as other notable recruits to Hollings.

Board Action: Received as information.

Item 6. Other Business.

None.

**RESEARCH & INSTITUTIONAL ADVANCEMENT COMMITTEE - CHAIR: Ms. Terri Barnes
(Detailed committee minutes are attached.)**

Item 7. Institutional Advancement Report.

Ms. Barnes reported that Kate Azizi gave the institutional advancement report and announced that nearly \$59 million has been raised this fiscal year.

Board Action: Received as information.

Item 8. Naming Request for Approval.

Ms. Barnes made a motion to approve to rename the MUSC Department of Pediatrics to "The Charles P. Darby, Jr., Department of Pediatrics.

Board Action: The motion made by Ms. Barnes was seconded, voted on, and unanimously carried.

Item 9. **Office of Research Report.**

Ms. Barnes reported that Dr. Lori McMahon, Vice President for Research, gave an update on the Office of Research and Sponsored Programs.

Board Action: Received as information.

Item 10. **Zucker Institute for Innovation Commercialization (ZI) Update.**

Ms. Barnes reported that Todd Headley, Chief Executive Officer, ZI, gave an update to the Board.

Board Action: Received as information.

Item 11. **Other Committee Business.**

None.

EDUCATION, FACULTY & STUDENT AFFAIRS COMMITTEE – CHAIR: MS. BARBARA JOHNSON-WILLIAMS
(Detailed committee minutes are attached.)

Item 12. **Provost Report.**

Ms. Johnson-Williams reported that Dr. Gigi Smith gave a presentation on student health and well-being.

Board Action: Received as information.

Item 13. Agenda item was removed.

Item 14. **Other Business.**

None.

FINANCE & ADMINISTRATION COMMITTEE - CHAIR: MR. JAMES A. BATTLE, JR.
(Detailed committee minutes are attached.)

Item 15. **Medical University of South Carolina (MUSC) Financial Report.**

Mr. Battle reported that Patrick Wamsley, Chief Financial Officer, MUSC, gave an update on MUSC's financial status through October 31, 2023.

Board Action: Received as information.

Item 16. **MUSC Physicians Financial Report.**

Mr. Battle reported that Fred Borrelli, Chief Financial Officer, MUSC Physicians, gave an update on MUSC Physicians' financial status through October 31, 2023.

Board Action: Received as information.

Item 17. Other Committee Business.

None.

OTHER BUSINESS FOR THE BOARD OF TRUSTEES

Item 18. Approval of Consent Agenda

Approval of the consent agenda was requested by Chairman Lemon.

Board Action: The motion was made by Mr. Schulze, was seconded, voted on, and unanimously carried.

Item 19. Executive Session.

A motion was made by Mr. Battle to move into closed session to discuss the following items pursuant to sections 30-4-70(a) of the South Carolina Code: Strategic initiatives and trade secrets.

Board Action: The motion made by Mr. Battle was seconded, voted on, and unanimously carried. Chairman Lemon announced that the Board of Trustees would move into closed session following the conclusion of the MUSC Board of Trustees committee meetings.

Item 20. New Business for the Board of Trustees.

None.

Item 21. Report from the Chairman.

None.

Consent Agenda for Approval

Item 22. Endowed Chair Appointments (Consent Item).

Approval was requested for the following endowed chair appointments:

College of Medicine

Prabhakar K. Baliga, M.D., Professor and Chair, Department of Surgery, for the appointment to the R. Randolph Bradham, M.D. Endowed Chair, effective December 8, 2023.

Ben Clyburn, M.D., Professor and Chair, Department of Medicine, for appointment to the Boyle Chair of Geriatric Medicine, effective December 8, 2023.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 23. Faculty Tenure (Consent Item).

Approval was requested for the following faculty tenure:

College of Dental Medicine

Angela J. Yoon, DDS, MPH, MAMSc, Professor of Biomedical and Community Health Sciences, Division of Diagnostic Sciences and Services, Academic Clinician track

College of Health Professions

Helen Martin, DHSC, PA-C, DFAAPA, Associate Professor in the Department of Clinical Sciences on the Academic Educator track

John “Dunc” Williams Jr, MHA, Ph.D., Associate Professor in the Department of Healthcare Leadership and Management on the Academic Educator track

College of Nursing

Emily Johnson, Ph.D., Associate Professor in the Department of Nursing on the Educator Research track

College of Medicine

Peggi M. Angel, Ph.D., Associate Professor, Department of Cell and Molecular Pharmacology, Academic Investigator

Andrew S. Brock, M.D., Professor, Department of Medicine, Division of Gastroenterology & Hepatology, Clinician Educator track

Julianne C. Flanagan, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Academic Clinician track

Virgilio George, M.D., Professor, Department of Surgery, Division of Colorectal Surgery, Clinician Educator track

Emily D. Gottfried, M.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Clinician Educator track

Shahid Husain, Ph.D., Professor, Department of Ophthalmology, Academic Investigator track.

Steven A. Kahn, M.D., Associate Professor, Department of Surgery, Division of General (Burn) Surgery, Clinician Educator track.

Arman Kilic, M.D., Associate Professor, Department of Surgery, Division of Cardiothoracic Surgery, Clinician Educator track.

Aaron Leshner, M.D., MSCR, Associate Professor, Department of Surgery, Division of Pediatric Surgery, Clinician Educator track.

David T. Long, Ph.D., Associate Professor, Department of Biochemistry and Molecular Biology, Academic Investigator track.

Cristina A. Lopez, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Clinician Educator track.

Tamara K. Nowling, Ph.D., Associate Professor, Department of Medicine, Division of Rheumatology and Immunology, Academic Investigator track.

Ozgur Sahin, Ph.D., Professor, Department of Biochemistry and Molecular Biology, Academic Investigator track.

Lindsay M. Squeglia, Ph.D., Associate Professor, Department of Psychiatry and Behavioral Sciences, Academic Clinician track.

Mark A. Stacy, M.D., Professor, Department of Neurology, Academic Clinician track.

Katherine R. Sterba, Ph.D., MPH, Professor, Department of Public Health Sciences, Academic Clinician track.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 24. Faculty Appointments (Consent Item).

Approval was requested for the following faculty appointments:

College of Health Professions

Neena Champaigne, M.D., FACMG, FAAP, [Secondary Appointment] as Associate Professor, Secondary appointment in the College of Health Professions, Department of Clinical Sciences, Division of Genetic Counseling, effective September 25, 2023. Dr. Champaigne's primary appointment rests in the College of Medicine, Department of Pediatrics.

Dayna Wolff, Ph.D., [Secondary Appointment] as Professor, College of Health Professions, Department of Clinical Sciences, Division of Genetic Counseling, effective October 1, 2023. Dr. Wolff's primary appointment rests in the College of Medicine, Department of Pathology and Laboratory Medicine.

College of Nursing

Teresa M. Stephens, Ph.D., Clinical Associate Professor in the Department of Nursing, effective November 6, 2023. Dr. Stephens will also serve as Interim Associate Dean for Academics.

College of Medicine

Lynne Y. Abruzzo, M.D., Ph.D., Professor on the Clinician Educator track in the Department of Pathology and Laboratory Medicine, effective January 1, 2024.

Elizabeth B. Fudge, M.D., Clinical Associate Professor in the Department of Pediatrics, Division of Pediatric Endocrinology, effective November 1, 2023.

Rayna M. Grothe, M.D., Clinical Associate Professor in the Department of Pediatrics, Division of Pediatric Gastroenterology, effective September 15, 2023.

Lauren G. LeBeau, M.D., Clinical Associate Professor in the Department of Pathology and Laboratory Medicine, effective October 1, 2023.

Camelia E. Marculescu, M.D., M.S.C.R., [dual appointment] as Professor in the Department of Orthopaedics and Physical Medicine, retroactive to July 1, 2023. Dr. Marculescu's primary appointment rests in the Department of Medicine, Division of Infectious Disease.

Santosh Nagaraju, M.B.B.S., Clinical Associate Professor in the Department of Surgery, Division of Transplant Surgery, effective November 1, 2023.

Sergio Pinski, M.D., Clinical Professor in the Department of Medicine, Division of Cardiology, effective October 1, 2023.

Gregory J. Postal, M.D., Clinical Associate Professor in the Department of Psychiatry and Behavioral Sciences, effective September 1, 2023.

Robert H. Overbaugh, M.D., Affiliate Associate Professor in the Department of Anesthesia and Perioperative Medicine, effective December 1, 2023.

Andrea M. Rinn, D.O., [dual appointment] as Clinical Associate Professor in the Department of Psychiatry and Behavioral Sciences, effective October 1, 2023. Dr. Rinn's primary appointment rests in the Department of Medicine, Division of Pulmonary and Critical Care Medicine.

Abirami Sivapiragasam, M.D., Associate Professor on the Clinician Educator track in the Department of Medicine, Division of Hematology/Oncology, effective September 1, 2023.

Matvey Tsivian, M.D., Clinical Associate Professor in the Department of Urology, effective January 1, 2024.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 25. Change in Faculty Status (Consent Item).

Approval was requested for the following change in faculty status:

College of Medicine

Jason P. Ulm, M.D., from Associate Professor to Affiliate Associate Professor, in the Department of Surgery, Division of Plastic Surgery, effective October 1, 2023.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

Item 26. Professor Emeritus (Consent Item).

Approval was requested for the following appointment to professor emeritus:

College of Medicine

Charles Horn Kellner, M.D., Professor Emeritus, in the Department of Psychiatry and Behavioral Sciences, retroactive to July 1, 2023.

Board Action: Ms. Johnson-Williams moved for approval; the motion was seconded, voted on, and unanimously carried.

There being no further business, the meeting of the MUSC Board of Trustees was adjourned.

Respectfully submitted,

Katherine S. Haltiwanger

Board Secretary

RESEARCH AND INSTITUTIONAL ADVANCEMENT COMMITTEE MINUTES
December 7, 2023

Item 7. **General Report of the Vice President for Institutional Advancement**

Kate Azizi, Vice President for Institutional Advancement, reported that nearly \$59 million has been raised to date this fiscal year to support MUSC's tripartite mission of research, education, and clinical care; this represents almost two-thirds of the fiscal year goal. She also shared that MUSC Day, Giving Tuesday at MUSC resulted in gifts from 526 donors from 26 states totaling \$724,465.

Committee Action: Report received as information.

Item 8. **Naming Request for Approval**

Kate Azizi requested approval to rename the Department of Pediatrics to the "Dr. Charles P. Darby, Jr. Department of Pediatrics: as a testament to Dr. Darby's decades of service to children in the state of South Carolina. Funds committed to support this initiative have exceeded \$10 million.

Committee Action: Recommend approval.

Item 9. **General Report of the Office of the Vice President for Research**

Dr. Lori McMahon provided updates on the Office of Research. In November, she moderated a congressional briefing on Capitol Hill with faculty from across the country discussing Post-Traumatic Stress Disorder in Veteran populations, shining a spotlight on MUSC.

In October, the MUSC Center for Healthy Aging, for which Dr. McMahon is the Interim Executive Director, partnered with the SC Alzheimer's Disease Research Center (ADRC), Clemson University, and the University of South Carolina to host a statewide symposium on aging. Over 120 participants attended the symposium, including students, postdoctoral fellows, and faculty, as well as Connie D. Munn, Director of the SC Department on Aging. The symposium featured a panel discussion with Representative Mark Smith and faculty from MUSC and Clemson University about the importance of Alzheimer's Disease research and state funding to support the SC ADRC initiative.

The Office of Research also held the inaugural Precision Health Research Symposium in October which included speakers from MUSC, the University of Alabama-Birmingham, the HudsonAlpha Institute of Biotechnology, Helix, and the Greenwood Genetic Center.

Carol Feghali-Bostwick, PhD, Kitty Trask Holt Endowed Chair for Scleroderma Research and internationally known researcher in fibrosis, shared updates about her research program and recent advancements. Fibrosis is the leading cause of mortality worldwide and touches nearly every organ system. Currently, there are no therapies for fibrosis. Dr. Feghali-Bostwick studies systemic sclerosis, or scleroderma, which affects nearly every organ. A treatment for scleroderma could be used for all diseases that involve fibrosis. By studying lung tissue from patients, Dr. Feghali-Bostwick and her laboratory members have developed an anti-fibrotic peptide for organ fibrosis. With guidance from Dr. Jesse Goodwin, Chief Innovation Officer, and Mr. Todd Headley, Chief Executive Officer of the Zucker Institute for Innovation Commercialization, Dr. Feghali-Bostwick is starting a company with a community of investors to take this new therapy into clinical trials.

Committee Action: Report received as information.

Item 10. **Zucker Institute for Innovation Commercialization (ZI) Update**

Mr. Todd Headley, who joined MUSC in February 2023 and most recently worked in academic commercialization at Colorado State University, delivered the ZI report. Mr. Headley's background includes experience in academic innovation and working in companies. He explained ZI's structure and discussed his team's goals for building a contemporary technology transfer office to support research at MUSC through start-up support, process improvement, digital transformation, and adoption of artificial intelligence tools.

Committee Action: Report received as information.

Item 11. **Other Committee Business**

No other business reported.

Education, Faculty & Student Affairs Committee
December 7, 2023

Item 12. Provost Report

Dr. Gigi Smith, Associate Provost for Education Innovation and Student Life, presented on Student Health and Wellbeing. The Healthy Minds Study, initiated in 2007, showed significant increases in mental health issues. It's crucial to note that most mental health disorders manifest by age 25, and suicide ranks as the second highest cause of death in college students.

MUSC is dedicated to cultivating an environment that prioritizes student health and well-being. This includes proactively offering proactive resources for early intervention and prevention, enhancing the ability to identify students in distress through various methods, and supporting students' academic and personal experiences at MUSC with health and well-being initiatives.

Data from MUSC's Counseling and Psychological Services (CAPS) indicates that in August 2023, there were 22 Students of Concern and 6 under Drug & Alcohol Monitoring Contracts. By October, the number of Students of Concern remained at 22 (not all the same), with 4 on Drug & Alcohol Monitoring Contracts, and CAPS had 283 visits.

In the fall of 2023, students reported various issues and themes, including stress impacting their academic work, family-related stress, thoughts of suicide, issues stemming from abusive relationships, self-harm behaviors, substance use, feelings of isolation, and lack of support, as well as grief and loss.

MUSC is dedicated to ensuring the health and well-being of its students and offers a range of resources to support them. These include Counseling and Psychological Services (CAPS), equipped with an interprofessional staff to address diverse student needs, telehealth services for mental and health care, extended evening hours, and a dedicated [Student Wellness Website](#).

Committee Action: Received as information.

Item 13. Item removed.

Item 14. Other Committee Business

None.

Consent Agenda for Approval

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Committee Action: Recommend approval.

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Katherine R. Sterba, Ph.D., MPH, Professor, Department of Public Health Sciences, Academic Clinician track.

Committee Action: Recommend approval.

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Matvey Tsivian, M.D., Clinical Associate Professor in the Department of Urology, effective January 1, 2024.

Committee Action: Recommend approval.

Item 25. Change in Faculty Status (Consent Item).

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College of Medicine

Jason P. Ulm, M.D., from Associate Professor to Affiliate Associate Professor, in the Department of Surgery, Division of Plastic Surgery, effective October 1, 2023.

Committee Action: Recommend approval.

Item 26. Professor Emeritus (Consent Item).

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College of Medicine

Charles Horn Kellner, M.D., Professor Emeritus, in the Department of Psychiatry and Behavioral Sciences, retroactive to July 1, 2023.

Committee Action: Recommend approval.

Finance and Administration Committee Minutes
December 7, 2023

Item 15. MUSC Financial Report.

Patrick Wamsley presented the University's October 31, 2023, interim financials. He reported 149 Days of Operating Cash and a favorable Operating Budget variance of \$2.8 million, or .93%. Mr. Wamsley explained the impact of the different budget to actual variances related to Operating Revenues such as Federal Grants, as well as Operating Expense variances related to Salaries and Fringe Benefits.

Committee Action: Received as information.

Item 16. MUSC Physicians Financial Report.

Fred Borrelli, Chief Financial Officer, MUSC Physicians, presented the interim financials for the period ending October 31, 2023. He reported 143 Days of Cash on Hand and an operating margin of \$4.7M with \$11.4M favorable to budget. The operating margin percentage was 1.8% compared to the budget. Operating revenue was \$4M (1.6%) favorable with operating expenses of \$7.4M (2.8%) unfavorable.

Committee Action: Received as information.

Item 17. Other Committee Business.

None.

There being no further business, the committee meeting adjourned.

Jane L. Scott